

## Appendix A: Individual Departmental Risk Analysis

Department and Service	Original Budget	Restructure		In Year	Revised	In year	Revised	
		Virements	Original Budget	Virements	Budget	Virements	Budget	
	£m	£m	(restructured)	to Period 5	Period 5	Periods 6 & 7	Period 7	
		£m	£m	£m	£m			
<b>Children and Education</b>								
Early Years	9.784	(0.390)	9.394	0.087	9.481	0.000	9.481	
School Buildings & Places	0.251	(0.251)			0.000	0.000	0.000	
School Improvement	4.544	(0.314)	4.230	2.089	6.319	(0.019)	6.300	
Traded Services	(0.377)	0.377			0.000	0.000	0.000	
Special Educational Needs	5.938	(5.938)			0.000	0.000	0.000	
Business & Commercial Services	0.000	(0.303)	(0.303)	1.044	0.741	(0.025)	0.716	
Targeted Services & Learner Support	0.000	8.004	8.004	1.405	9.409	(0.088)	9.321	
Commissioning and Performance	2.135	1.015	3.150	(0.256)	2.894	0.161	3.055	
Funding Schools	0.000	0.000	0.000	1.968	1.968	0.000	1.968	
Safeguarding	0.796	0.000	0.796	0.044	0.840	(0.001)	0.839	
Connexions Service	1.887	(1.887)			0.000	0.000	0.000	
Youth Development Service	2.081	(2.081)			0.000	0.000	0.000	
Youth Offending Service	1.616	(1.616)			0.000	0.000	0.000	
Young People's Support Service	0.173	(0.173)			0.000	0.000	0.000	
Other Targeted Services	1.834	(1.834)			0.000	0.000	0.000	
Children's Social Care	28.586	(0.224)	28.362	(0.370)	27.992	(0.156)	27.836	
Integrated Youth	0.000	5.615	5.615	0.036	5.651	(0.067)	5.584	
Policy, Performance & Partnership	0.000	0.484	0.484	(0.001)	0.483	0.084	0.567	
Digital Inclusion					0.000	0.252	0.252	
<b>Total</b>	<b>59.248</b>		<b>0.484</b>	<b>59.732</b>	<b>6.046</b>	<b>65.778</b>	<b>0.141</b>	<b>65.919</b>
<b>Community Services</b>								
Older People	40.070	(0.098)	39.972	4.091	44.063	(0.009)	44.054	
Physical Impairment	7.976	0.000	7.976	(0.174)	7.802	0.000	7.802	
Learning Disability	39.589	0.000	39.589	(2.681)	36.908	(0.177)	36.731	
Mental Health	21.770	0.278	22.048	(1.110)	20.938	0.021	20.959	
Resources, Strategy & Commissioning	3.073	0.309	3.382	(0.301)	3.081	1.967	5.048	
Supporting People	7.190	0.000	7.190	(0.063)	7.127	0.000	7.127	
Libraries Heritage & Arts	4.832	0.000	4.832	(0.060)	4.772	(0.036)	4.736	
Community Leadership & Governance	2.932	0.000	2.932	0.207	3.139	(0.062)	3.077	
Housing Services	0.000	2.928	2.928	(0.147)	2.781	(0.005)	2.776	
Extra Non ring fenced grant	0.000	0.000	0.000	2.000	2.000	(2.000)	0.000	
<b>Total</b>	<b>127.432</b>		<b>3.417</b>	<b>130.849</b>	<b>1.762</b>	<b>132.611</b>	<b>(0.301)</b>	<b>132.310</b>
<b>Neighbourhood and Planning</b>								
Highways and Street Scenes	14.775	0.185	14.960	2.930	17.890	(0.047)	17.843	
Highways Strategic Services	8.196	(0.342)	7.854	0.111	7.965	(0.019)	7.946	
Public Transport	12.590	0.059	12.649	(0.107)	12.542	(0.009)	12.533	
Education Transport	8.560	0.098	8.658	(0.133)	8.525	(0.001)	8.524	
<b>Revised Budget Period 7</b>	<b>(7.330)</b>		<b>0.000</b>	<b>(7.330)</b>	<b>0.258</b>	<b>(7.072)</b>	<b>(0.028)</b>	<b>(7.100)</b>
Waste	29.060	0.000	29.060	(2.457)	26.603	(0.011)	26.592	
Leisure	3.389	0.000	3.389	(0.585)	2.804	(0.049)	2.755	
Economy & Enterprise	4.129	0.001	4.130	(0.009)	4.121	0.433	4.554	
Development Services	2.038	0.000	2.038	(0.253)	1.785	(0.013)	1.772	
Strategic Housing	2.949	(2.949)	0.000	0.000	0.000	0.000	0.000	
Management & Business	1.143	(0.000)	1.142	(0.430)	0.712	(0.004)	0.708	
<b>Total</b>	<b>79.498</b>		<b>(2.948)</b>	<b>76.550</b>	<b>(0.675)</b>	<b>75.875</b>	<b>0.252</b>	<b>76.127</b>
<b>Public Health and Wellbeing</b>								
Knowledge Management	0.350	(0.350)						
Public Protection	3.351	(3.351)						
Community Safety	0.584	(0.584)						
Emergency Planning	0.234	(0.234)						
<b>Total</b>	<b>4.519</b>		<b>(4.519)</b>					
<b>Transformation and Resources/ Resources</b>								
Corporate Director	0.203	0.000	0.203	0.000	0.203	0.000	0.203	
HR	3.247	0.000	3.247	(0.011)	3.236	(0.002)	3.234	
ICT	17.746	(0.051)	17.695	(0.236)	17.459	(1.148)	16.311	
Shared Services and Customer Care/ Business Services	4.836	0.858	5.694	(0.011)	5.683	(0.012)	5.671	
Strategic Property Services	12.880	(10.310)	2.570	(0.031)	2.539	0.042	2.581	
Business Transformation	0.193	(0.193)	0.000	0.000	0.000	0.000	0.000	
Transformation Programme	0.000	10.792	10.792	0.842	11.634	2.341	13.975	
Performance & Risk	0.343	(0.343)				0.000	0.000	
Chief Executive	0.507	(0.507)				0.000	0.000	
Policy & Communications	2.215	(2.215)				0.000	0.000	
Finance Teams	15.109	(15.109)				0.000	0.000	
Procurement	2.358	(2.358)				0.000	0.000	
Legal & Democratic	4.228	(4.228)				0.000	0.000	
Revenues & Benefits	0.107	(0.107)				0.000	0.000	
<b>Total</b>	<b>63.972</b>		<b>(23.771)</b>	<b>40.201</b>	<b>0.553</b>	<b>40.754</b>	<b>1.221</b>	<b>41.975</b>
<b>Chief Executive</b>								
Chief Executive		0.507	0.507	(0.023)	0.484	0.000	0.484	
Finance & Procurement		9.872	9.872	(0.247)	9.625	(0.106)	9.519	
Legal & Democratic		4.229	4.229	1.855	6.084	0.161	6.245	
Public Health and Wellbeing		4.519	4.519	(0.084)	4.435	(0.013)	4.422	
Revenue & Benefits Subsidy		0.107	0.107	0.000	0.107	0.000	0.107	
Comms & Branding		1.786	1.786	0.172	1.958	(0.010)	1.948	
<b>Total</b>		<b>21.020</b>	<b>21.020</b>	<b>1.673</b>	<b>22.693</b>	<b>0.032</b>	<b>22.725</b>	
<b>Corporate</b>								
Movement To/ From Reserves	(1.867)	0.000	(1.867)	(7.292)	(9.159)	(0.500)	(9.659)	
Capital Financing	22.321	0.000	22.321	0.000	22.321	0.216	22.537	
Restructure and Contingency	7.023	0.000	7.023	(0.600)	6.423	(1.061)	5.362	
Specific and General Grants	(32.299)	0.000	(32.299)	(2.067)	(34.366)	0.000	(34.366)	
Corporate Levys	0.000	6.317	6.317	0.600	6.917	0.000	6.917	
<b>Total</b>	<b>(4.822)</b>		<b>6.317</b>	<b>1.495</b>	<b>(9.359)</b>	<b>(7.864)</b>	<b>(1.345)</b>	<b>(9.209)</b>
<b>2011-2012 Budget Requirement</b>	<b>329.847</b>		<b>0.000</b>	<b>329.847</b>	<b>0.000</b>	<b>329.847</b>	<b>(0.000)</b>	<b>329.847</b>
HRA Budget	(0.411)	0.000	(0.411)	0.000	(0.411)	0.000	(0.411)	
<b>Total</b>	<b>329.436</b>		<b>0.000</b>	<b>329.436</b>	<b>0.000</b>	<b>329.436</b>	<b>(0.000)</b>	<b>329.436</b>

**Appendix B: Individual Departmental Risk Analysis**

	£m
<b>Department of Children and Education</b>	
<b>Revised Budget Period 5</b>	<b>65.778</b>
<i>In Year Virements period 6 &amp; 7</i>	
Health & Safety Maintenance Contracts moved (to DCE)	0.069
Transfer to Performance team	0.085
Digital Inclusion release from Corporate	0.252
Telephone Centralisation (to DTR)	(0.265)
<b>Revised Budget Period 7</b>	<b>65.919</b>
<b>Department of Community Services</b>	
<b>Revised Budget Period 5</b>	<b>132.611</b>
<i>In Year Virements period 6 &amp; 7</i>	
Transfer to Performance team (to DCE)	(0.049)
Telephone Centralisation (to DTR)	(0.252)
<b>Revised Budget Period 7</b>	<b>132.310</b>
<b>Department of Neighbourhood and Planning</b>	
<b>Revised Budget Period 5</b>	<b>75.875</b>
<i>In Year Virements period 6 &amp; 7</i>	
Allocation of financial plan investment for Economy to Service	0.443
Telephone Centralisation (to DTR)	(0.191)
<b>Revised Budget Period 7</b>	<b>76.127</b>
<b>Department of Transformation and Resources</b>	
<b>Revised Budget Period 5</b>	<b>40.754</b>
<i>In Year Virements period 6 &amp; 7</i>	
Health & Safety Maintenance Contracts moved (to DCE)	(0.069)
Finance restructure - posts to Business Services (from CEX)	0.068
ICT restructure - team to Legal (from DTR)	(0.168)
Transfer of posts to Performance (to DCE)	(0.013)
Telephone Centralisation	0.753
Transformation money released (from Corporate)	0.600
Energy efficiency money release (from Corporate)	0.050
<b>Revised Budget Period 7</b>	<b>41.975</b>
<b>Chief Executive's Department</b>	
<b>Revised Budget Period 5</b>	<b>22.693</b>
<i>In Year Virements period 6 &amp; 7</i>	
Transfer post to Performance team (to DCE)	(0.023)
Finance restructure - posts to Business Services (to DTR)	(0.068)
ICT restructure - team to Legal (from DTR)	0.168
Telephone Centralisation (to DTR)	(0.045)
<b>Revised Budget Period 7</b>	<b>22.725</b>
<b>Corporate</b>	
<b>Revised Budget Period 5</b>	<b>(7.864)</b>
<i>In Year Virements period 6 &amp; 7</i>	
Allocation of financial plan investment for Economy to DNP	(0.443)
Digital Inclusion release (to DCE)	(0.252)
Transformation money released from Investments (to DTR)	(0.100)
Transformation money released from reserves (to DTR)	(0.500)
Energy efficiency money release (to DTR)	(0.050)
<b>Revised Budget Period 7</b>	<b>(9.209)</b>
<b>SUMMARY TOTALS</b>	
<b>Revised Budget Period 5</b>	<b>329.847</b>
<b>Revised Budget Period 7</b>	<b>329.847</b>
HRA Budget (Unchanged)	<b>(0.411)</b>

## Appendix C: Individual Departmental Risk Analysis

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		Original Budget	Revised Budget Period 7	Profiled Budget to Date	Actual and committed to date	Projected Position for Year	Projected Variation for Year: Overspend / (Underspend)	Variation as % of Revised Budget: Overspend / (Underspend)
		£m	£m	£m	£m	£m	£m	
<b>SUMMARY</b>								
Children and Education	Gross	388.194	353.305	186.307	170.712	353.151	(0.154)	(0.0%)
	Income	(328.462)	(287.386)	(7.505)	(22.470)	(287.386)	-	-
	Net	<b>59.732</b>	<b>65.919</b>	<b>178.802</b>	<b>148.242</b>	<b>65.765</b>	<b>(0.154)</b>	<b>(0.2%)</b>
Community Services	Gross	150.743	151.958	92.453	90.875	154.444	2.486	1.6%
	Income	(19.894)	(19.648)	(11.965)	(11.929)	(21.096)	(1.448)	7.4%
	Net	<b>130.849</b>	<b>132.310</b>	<b>80.488</b>	<b>78.946</b>	<b>133.348</b>	<b>1.038</b>	<b>0.8%</b>
Neighbourhood and Planning	Gross	107.855	110.923	59.652	59.443	110.218	(0.705)	(0.6%)
	Income	(31.305)	(34.796)	(20.329)	(22.634)	(32.646)	2.150	(6.2%)
	Net	<b>76.550</b>	<b>76.127</b>	<b>39.323</b>	<b>36.809</b>	<b>77.572</b>	<b>1.445</b>	<b>1.9%</b>
Transformation & Resources	Gross	49.366	51.011	29.764	31.096	51.061	0.050	0.1%
	Income	(9.165)	(9.036)	(5.271)	(4.601)	(8.936)	0.100	(1.1%)
	Net	<b>40.201</b>	<b>41.975</b>	<b>24.493</b>	<b>26.495</b>	<b>42.125</b>	<b>0.150</b>	<b>0.4%</b>
Chief Executive	Gross	165.956	168.115	98.067	(67.296)	168.325	0.210	0.1%
	Income	(144.936)	(145.390)	(84.811)	70.921	(145.040)	0.350	(0.2%)
	Net	<b>21.020</b>	<b>22.725</b>	<b>13.256</b>	<b>3.625</b>	<b>23.285</b>	<b>0.560</b>	<b>2.5%</b>
Corporate								
Corporate Levys		6.317	6.917	3.685	1.027	6.917	-	-
Restructure & Contingency		7.023	5.362	2.333	1.449	5.362	-	-
Non Ringfenced Government Grants		(32.299)	(34.366)	(20.908)	(24.796)	(34.366)	-	-
Debt & Capital Investment Revenue Financing		22.321	22.537	4.771	4.536	21.037	(1.500)	(6.7%)
Movement on General Fund Reserve		(1.867)	(2.367)	(1.381)	-	(2.367)	-	-
Movement on Earmarked Reserves		-	(7.292)	(6.953)	(7.292)	(7.292)	-	-
	Net	<b>1.495</b>	<b>(9.209)</b>	<b>(18.453)</b>	<b>(25.076)</b>	<b>(10.709)</b>	<b>(1.500)</b>	<b>16.3%</b>
WILTSHIRE COUNCIL GENERAL FUND TOTAL	Gross	<b>863.609</b>	<b>826.103</b>	<b>447.790</b>	<b>259.754</b>	<b>826.490</b>	0.387	0.0%
	Income	<b>(533.762)</b>	<b>(496.256)</b>	<b>(129.881)</b>	<b>9.287</b>	<b>(495.104)</b>	1.152	(0.2%)
	Net	<b>329.847</b>	<b>329.847</b>	<b>317.909</b>	<b>269.041</b>	<b>331.386</b>	<b>1.539</b>	<b>0.5%</b>
Housing Revenue Account	Gross	22.322	22.322	13.021	11.630	22.322	-	-
	Income	(22.733)	(22.733)	(13.261)	(13.363)	(22.733)	-	-
	Net	<b>(0.411)</b>	<b>(0.411)</b>	<b>(0.240)</b>	<b>(1.733)</b>	<b>(0.411)</b>	-	-
<b>TOTAL INCLUDING HRA</b>		<b>329.436</b>	<b>329.436</b>	<b>317.669</b>	<b>267.308</b>	<b>330.975</b>	<b>1.539</b>	<b>0.5%</b>

## Appendix C: Individual Departmental Risk Analysis

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		<i>Original Budget</i>	<i>Revised Budget Period 7</i>	<i>Profiled Budget to Date</i>	<i>Actual and committed to date</i>	<i>Projected Position for Year</i>	<i>Projected Variation for Year: Overspend / (Underspend)</i>	<i>Variation as % of Revised Budget: Overspend / (Underspend)</i>
		<i>£m</i>	<i>£m</i>	<i>£m</i>	<i>£m</i>	<i>£m</i>	<i>£m</i>	
<b>Transformation &amp; Resources</b>								
Corporate Director	Gross Costs	0.203	0.203	0.118	0.133	0.203	-	-
	Income	-	-	-	-	-	-	-
	Net	<b>0.203</b>	<b>0.203</b>	<b>0.118</b>	<b>0.133</b>	<b>0.203</b>	-	-
Human Resources & Organisational D	Gross Costs	3.777	3.824	2.231	2.030	3.824	-	-
	Income	(0.530)	(0.590)	(0.344)	(0.486)	(0.590)	-	-
	Net	<b>3.247</b>	<b>3.234</b>	<b>1.887</b>	<b>1.544</b>	<b>3.234</b>	-	-
ICT - Business Services	Gross Costs	17.985	16.598	9.686	10.068	16.598	-	-
	Income	(0.290)	(0.287)	(0.168)	(0.269)	(0.287)	-	-
	Net	<b>17.695</b>	<b>16.311</b>	<b>9.518</b>	<b>9.799</b>	<b>16.311</b>	-	-
Transformation Programme	Gross Costs	14.430	17.428	10.166	11.689	17.678	0.250	1.4%
	Income	(3.638)	(3.452)	(2.014)	(1.862)	(3.352)	0.100	(2.9%)
	Net	<b>10.792</b>	<b>13.976</b>	<b>8.152</b>	<b>9.827</b>	<b>13.976</b>	<b>0.350</b>	<b>2.5%</b>
Business Services	Gross Costs	9.056	9.033	5.269	5.687	9.133	0.100	1.1%
	Income	(3.362)	(3.362)	(1.961)	(2.440)	(3.362)	-	-
	Net	<b>5.694</b>	<b>5.671</b>	<b>3.308</b>	<b>3.247</b>	<b>5.671</b>	<b>0.100</b>	<b>1.8%</b>
Strategic Property Services	Gross Costs	3.915	3.925	2.294	1.489	3.625	(0.300)	(7.6%)
	Income	(1.345)	(1.345)	(0.784)	0.456	(1.345)	-	-
	Net	<b>2.570</b>	<b>2.580</b>	<b>1.510</b>	<b>1.945</b>	<b>2.580</b>	<b>(0.300)</b>	<b>(11.6%)</b>
<b>Sub Total</b>	<b>Gross Costs</b>	<b>49.366</b>	<b>51.011</b>	<b>29.764</b>	<b>31.096</b>	<b>51.061</b>	<b>0.050</b>	<b>0.1%</b>
	<b>Income</b>	<b>(9.165)</b>	<b>(9.036)</b>	<b>(5.271)</b>	<b>(4.601)</b>	<b>(8.936)</b>	<b>0.100</b>	<b>(1.1%)</b>
	<b>Net</b>	<b>40.201</b>	<b>41.975</b>	<b>24.493</b>	<b>26.495</b>	<b>42.125</b>	<b>0.150</b>	<b>0.4%</b>

## Appendix C: Individual Departmental Risk Analysis

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		<i>Original Budget</i>	<i>Revised Budget Period 7</i>	<i>Profiled Budget to Date</i>	<i>Actual and committed to date</i>	<i>Projected Position for Year</i>	<i>Projected Variation for Year: Overspend / (Underspend)</i>	<i>Variation as % of Revised Budget: Overspend / (Underspend)</i>
		<i>£m</i>	<i>£m</i>	<i>£m</i>	<i>£m</i>	<i>£m</i>	<i>£m</i>	
<b>Chief Executive</b>								
Chief Executive	Gross Costs	0.534	0.511	0.298	0.385	0.511	-	-
	Income	(0.027)	(0.027)	(0.016)	(0.008)	(0.027)	-	-
	Net	<b>0.507</b>	<b>0.484</b>	<b>0.282</b>	<b>0.377</b>	<b>0.484</b>	-	-
Communications & Branding	Gross Costs	2.156	2.318	1.352	1.148	1.908	(0.410)	(17.7%)
	Income	(0.370)	(0.370)	(0.216)	(0.012)	(0.020)	0.350	(94.6%)
	Net	<b>1.786</b>	<b>1.948</b>	<b>1.136</b>	<b>1.136</b>	<b>1.888</b>	<b>(0.060)</b>	<b>(3.1%)</b>
Finance, Procurement & Internal Audit	Gross Costs	19.186	18.751	10.938	11.174	18.771	0.020	0.1%
	Income	(9.313)	(9.232)	(5.385)	(3.416)	(9.232)	-	-
	Net	<b>9.873</b>	<b>9.519</b>	<b>5.553</b>	<b>7.758</b>	<b>9.539</b>	<b>0.020</b>	<b>0.2%</b>
Revenues & Benefits - Subsidy	Gross Costs	133.339	133.339	77.781	(88.811)	133.339	-	-
	Income	(133.232)	(133.232)	(77.719)	76.647	(133.232)	-	-
	Net	<b>0.107</b>	<b>0.107</b>	<b>0.062</b>	<b>(12.164)</b>	<b>0.107</b>	-	-
Legal & Democratic Services	Gross Costs	5.032	7.049	4.112	5.132	7.649	0.600	8.5%
	Income	(0.804)	(0.804)	(0.469)	(0.800)	(0.804)	-	-
	Net	<b>4.228</b>	<b>6.245</b>	<b>3.643</b>	<b>4.332</b>	<b>6.845</b>	<b>0.600</b>	<b>9.6%</b>
Public Health & Public Protection	Gross Costs	5.709	6.147	3.586	3.676	6.147	-	-
	Income	(1.190)	(1.725)	(1.006)	(1.490)	(1.725)	-	-
	Net	<b>4.519</b>	<b>4.422</b>	<b>2.580</b>	<b>2.186</b>	<b>4.422</b>	-	-
<b>Sub Total</b>	<b>Gross Costs</b>	<b>165.956</b>	<b>168.115</b>	<b>98.067</b>	<b>(67.296)</b>	<b>168.325</b>	<b>0.210</b>	<b>(0.091)</b>
	<b>Income</b>	<b>(144.936)</b>	<b>(145.390)</b>	<b>(84.811)</b>	<b>70.921</b>	<b>(145.040)</b>	<b>0.350</b>	<b>(0.2%)</b>
	<b>Net</b>	<b>21.020</b>	<b>22.725</b>	<b>13.256</b>	<b>3.625</b>	<b>23.285</b>	<b>0.560</b>	<b>2.5%</b>

## Appendix D: Individual Departmental Risk Analysis

### TRANSFORMATION & RESOURCES SAVINGS 2011/12 - TRACKING

Item	Description	Staff	Procurement	Income	Other	Financial Plan 2011/12	Green	Amber / Green	Amber / Red	Red
<b>SERVICE REVIEW</b>										
<b>BUSINESS SERVICES - Jacqui White</b>										
1	Registration staffing reduction	24,000				24,000	24,000			
2	Registration income			32,000		32,000		32,000		
3	BS Finance staff reduction	141,000				141,000	141,000			
4	BS Payroll staff reduction	84,000				84,000	84,000			
5	Occupational Health				67,000	67,000	67,000			
6	BS Customer Services staff reduction	200,000				200,000	200,000			
<b>Business Services Total</b>		<b>449,000</b>	<b>0</b>	<b>32,000</b>	<b>67,000</b>	<b>548,000</b>	<b>516,000</b>	<b>32,000</b>	<b>0</b>	<b>0</b>
<b>HR &amp; OD - Barry Pirie</b>										
1	HR Transformation	151,000				151,000	151,000			
2	HR Harmonisation Team one off spend	(300,000)				(300,000)	(300,000)			
<b>HR &amp; OD Total</b>		<b>(149,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(149,000)</b>	<b>(149,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>BUSINESS TRANSFORMATION - Jacqui White</b>										
1	Reduction in FTE	25,000				25,000	25,000			
<b>Business Transformation Total</b>		<b>25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>ICT &amp; IM - Mark Stone</b>										
1	DaD savings				211,000	211,000		211,000		
2	Inhouse of Steria contract	685,000				685,000	685,000			
3	IM, Business & Programme				205,000	205,000	205,000			
4	Removal of post within SAP support	35,000				35,000		35,000		
5	ICT & IM restructure	360,000				360,000	360,000			
<b>ICT &amp; IM Total</b>		<b>1,080,000</b>	<b>0</b>	<b>0</b>	<b>416,000</b>	<b>1,496,000</b>	<b>1,250,000</b>	<b>246,000</b>	<b>0</b>	<b>0</b>
<b>STRATEGIC PROPERTY - Neil Ward</b>										
1	Removal of posts within Property	238,000				238,000	238,000			
2	Workplace savings re: FM Monkton Park				175,000	175,000	120,000	55,000		
<b>Strategic Property Total</b>		<b>238,000</b>	<b>0</b>	<b>0</b>	<b>175,000</b>	<b>413,000</b>	<b>358,000</b>	<b>55,000</b>	<b>0</b>	<b>0</b>
<b>TOTAL DTR SERVICE REVIEW SAVINGS</b>		<b>1,643,000</b>	<b>0</b>	<b>32,000</b>	<b>658,000</b>	<b>2,333,000</b>	<b>2,000,000</b>	<b>333,000</b>	<b>0</b>	<b>0</b>
<b>MANAGEMENT REVIEW</b>										
MR	Business Services	293,000				293,000	293,000			
MR	HR & OD	148,000				148,000	148,000			

MR Business Transformation	69,000				69,000	69,000			
MR ICT & IM	52,000				52,000	52,000			
MR Strategic Property					0				
<b>TOTAL DTR MANAGEMENT REVIEW</b>	<b>562,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>562,000</b>	<b>562,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>PROCUREMENT BOARD</b>									
PR Telephony Savings		287,000			287,000		287,000		
PR Applications		681,000			681,000		681,000		
PR Maintenance Contract		310,000			310,000	110,000			200,000
<b>TOTAL DTR RELATED PROCUREMENT BOARD SAVINGS</b>	<b>0</b>	<b>1,278,000</b>	<b>0</b>	<b>0</b>	<b>1,278,000</b>	<b>110,000</b>	<b>968,000</b>	<b>0</b>	<b>200,000</b>

#### TRANSFORMATION & RESOURCES SUMMARY - As per Financial Plan Totals

Service Review	1,643,000	0	32,000	658,000	2,333,000	2,000,000	333,000	0	0
Management Review	562,000	0	0	0	562,000	562,000	0	0	0
Procurement Board	0	1,278,000	0	0	1,278,000	110,000	968,000	0	200,000
<b>TRANSFORMATION &amp; RESOURCES GRAND TOTAL</b>	<b>2,205,000</b>	<b>1,278,000</b>	<b>32,000</b>	<b>658,000</b>	<b>4,173,000</b>	<b>2,672,000</b>	<b>1,301,000</b>	<b>0</b>	<b>200,000</b>

#### CHIEF EXECUTIVE OFFICE SAVINGS 2011/12 - TRACKING

Item	Description	Staff	Procurement	Income	Other	Financial Plan 2011/12	Green	Amber / Green	Amber / Red	Red
<b>SERVICE REVIEW</b>										
<b>CHIEF EXECUTIVE - Andrew Kerr</b>										
1	Removal of post	50,000				50,000	50,000			
2	Removal of misc budget lines				10,000	10,000	10,000			
<b>Chief Executive Total</b>		<b>50,000</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>60,000</b>	<b>60,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### COMMUNICATIONS & BRANDING - Laurie Bell

1	None taken					0				
<b>Communications &amp; Branding Total</b>		<b>0</b>								

#### FINANCE - Michael Hudson

1	Finance restructure	222,000				222,000	222,000			
2	Revenues & Benefits restructure	61,000				61,000	61,000			
3	External audit fee				30,000	30,000			30,000	
4	NNDR Discretionary relief				100,000	100,000	100,000			
5	Insurance fund credit				250,000	250,000	250,000			
6	Consultants, lease cars, bailiffs				72,000	72,000	36,000		36,000	
7	Postage costs				15,000	15,000		15,000		
<b>Finance Total</b>		<b>283,000</b>	<b>0</b>	<b>0</b>	<b>467,000</b>	<b>750,000</b>	<b>669,000</b>	<b>15,000</b>	<b>66,000</b>	<b>0</b>

<b>LEGAL &amp; DEMOCRATIC - Ian Gibbons</b>									
1	Removal of posts within Legal	75,000			75,000	75,000			
2	Additional income		25,000		25,000	25,000			
3	Removal of posts within Democratic	151,000			151,000	151,000			
4	Training, professional fees, scrutiny panel			31,300	31,300	31,300			
5	Lease Cars			7,700	7,700	7,700			
6	Removal of posts within Governance	36,000			36,000	36,000			
7	Removal of posts within Elections	20,000			20,000	20,000			
<b>Legal &amp; Democratic Total</b>		<b>282,000</b>	<b>0</b>	<b>25,000</b>	<b>39,000</b>	<b>346,000</b>	<b>346,000</b>	<b>0</b>	<b>0</b>
<b>PUBLIC PROTECTION - MANDY BRADLEY</b>									
1	Increase income through PWS		22,000		22,000		22,000		
2	W & M Procurement			20,000	20,000		20,000		
3	Additional W & M budget removal			10,000	10,000	10,000			
4	Sampling			17,000	17,000		17,000		
5	Professional Fees			10,000	10,000	10,000			
6	Restructure (removal vacant posts/redundancy)	334,086			334,086	334,086			
7	Various reductions in discretionary budget lines			33,411	33,411	33,411			
<b>Public Protection Total</b>		<b>334,086</b>	<b>0</b>	<b>22,000</b>	<b>90,411</b>	<b>446,497</b>	<b>387,497</b>	<b>59,000</b>	<b>0</b>
<b>COMMUNITY SAFETY - MANDY BRADLEY</b>									
1	ASB/Crime reduction activity			20,000	20,000	20,000			
2	Staff Saving	27,505			27,505	27,505			
3	Reduction form settlement			38,000	38,000	38,000			
<b>Community Safety Total</b>		<b>27,505</b>	<b>0</b>	<b>0</b>	<b>58,000</b>	<b>85,505</b>	<b>85,505</b>	<b>0</b>	<b>0</b>
<b>EMERGENCY PLANNING - MANDY BRADLEY</b>									
1	Reduction in post (Head of Emergency Planning)	39,998			39,998	39,998			
<b>Emergency Planning Total</b>		<b>39,998</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>39,998</b>	<b>39,998</b>	<b>0</b>	<b>0</b>
<b>TOTAL CHIEF EXECUTIVE OFFICE SERVICE REVIEW SA'</b>		<b>1,016,589</b>	<b>0</b>	<b>47,000</b>	<b>664,411</b>	<b>1,728,000</b>	<b>1,588,000</b>	<b>74,000</b>	<b>66,000</b>
<b>MANAGEMENT REVIEW</b>									
MR	Chief Executive				0				
MR	Communications & Branding	337,000			337,000	337,000			
MR	Finance	658,000			658,000	658,000			
MR	Legal & Democratic	344,000			344,000	286,000			58,000
MR	Public Protection	197,000			197,000	197,000			
MR	Community Safety	43,000			43,000	43,000			
MR	Emergency Planning				0				
<b>TOTAL CHIEF EXECUTIVE OFFICE MANAGEMENT REVIE</b>		<b>1,579,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,579,000</b>	<b>1,521,000</b>	<b>0</b>	<b>58,000</b>
<b>CHIEF EXECUTIVE OFFICE SUMMARY - As per Financial Plan Totals</b>									
<b>Service Review</b>		<b>1,016,589</b>	<b>0</b>	<b>47,000</b>	<b>664,411</b>	<b>1,728,000</b>	<b>1,588,000</b>	<b>74,000</b>	<b>66,000</b>

Management Review	1,579,000	0	0	0	1,579,000	1,521,000	0	0	58,000
<b>CHIEF EXECUTIVE OFFICE GRAND TOTAL</b>	<b>2,595,589</b>	<b>0</b>	<b>47,000</b>	<b>664,411</b>	<b>3,307,000</b>	<b>3,109,000</b>	<b>74,000</b>	<b>66,000</b>	<b>58,000</b>

**CORPORATE SUMMARY - As per Financial Plan Totals**

Service Review				150,000	150,000			150,000	
Management Review	250,000				250,000	250,000			
Procurement Board		845,000			845,000		490,000	215,000	140,000
Systems Thinking Review				6,000	6,000				6,000
<b>CORPORATE GRAND TOTAL</b>	<b>250,000</b>	<b>845,000</b>	<b>0</b>	<b>156,000</b>	<b>1,251,000</b>	<b>250,000</b>	<b>490,000</b>	<b>365,000</b>	<b>146,000</b>